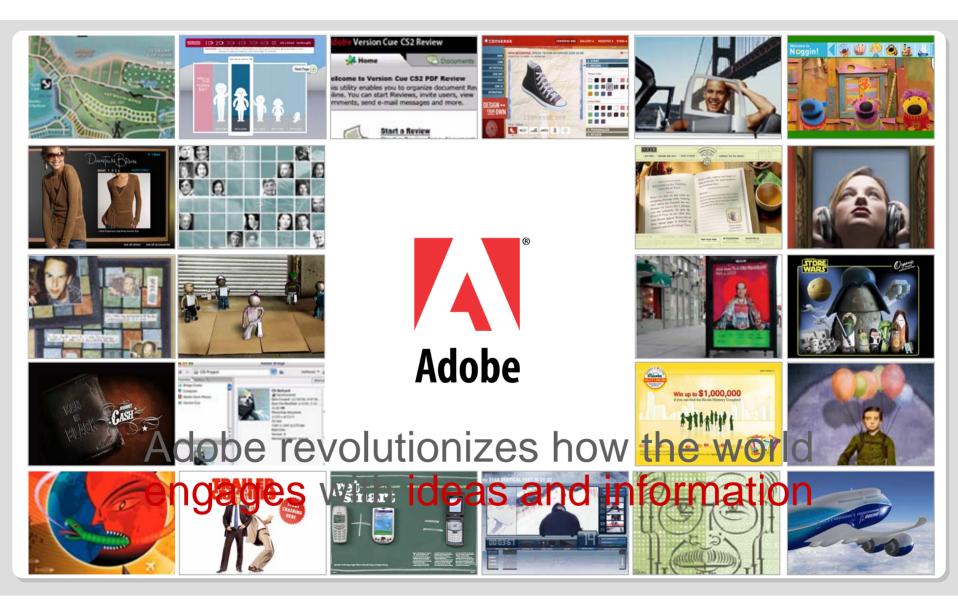
Environmental Design & Construction at Adobe

Randy Knox III Sr. Director, Global Facilities Services January 25, 2006





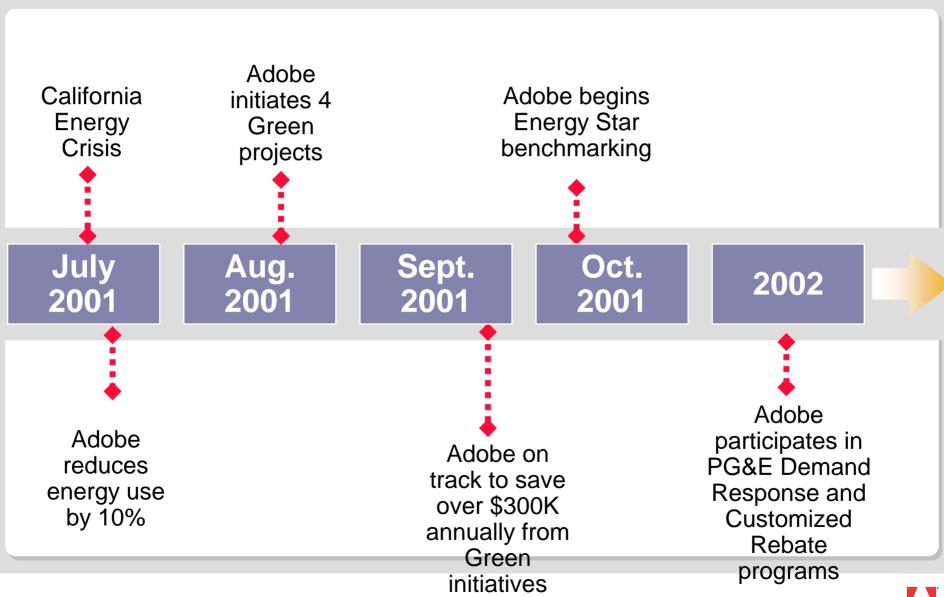
Adobe Systems Incorporated



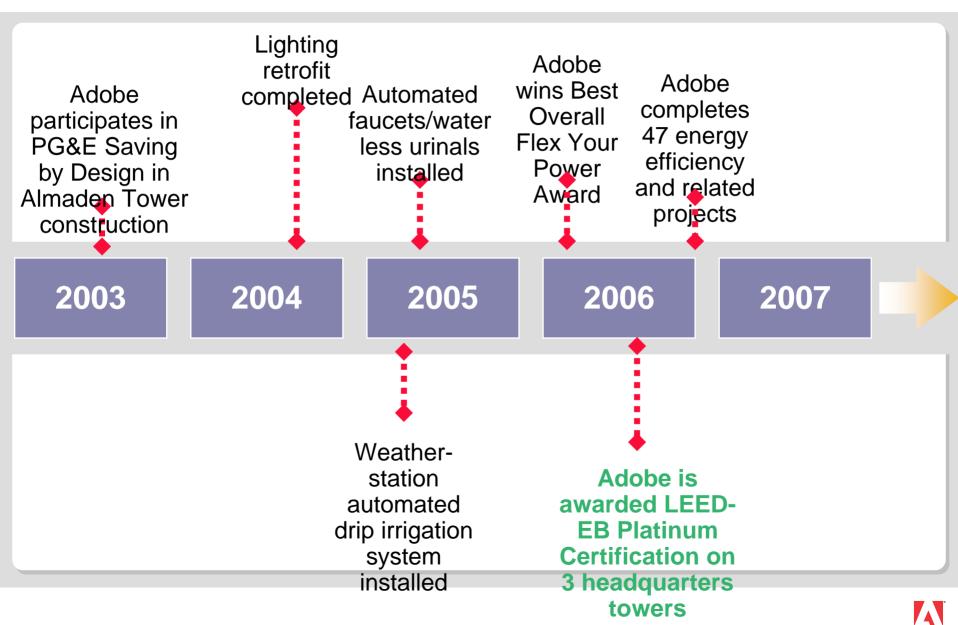
Adobe Headquarters Towers



Milestones in Adobe's Green History



Milestones in Adobe's Green History



Adobe

Key Initiatives

- Solid Waste Management
 - Increasing solid waste diversion, better separating recyclables, composting kitchen food waste
- Water Management
 - Reducing water usage
- Green Cleaning Practices
 - Using Green Seal-certified chemicals, ergonomic vacuum cleaners, reusable microfiber wipes/dust mops
- Indoor Air Quality
 - Maintaining ventilation systems, using low or zero VOC chemicals, 3rd-party air testing
- Alternative Transportation
 - Promoting carpooling, public transportation, bicycling



Accomplishments on the Road to LEED Platinum

- Reduced electricity use per person by 35% -- natural gas by 41% -- domestic water by 22% -- irrigation water by 76%
- Recycling ~ 85% of solid waste
- Reduced total pollution from all sources by 26%*

The NET-NET

- Investment of \$1.24 million on energy and energy-related projects
- \$350,500 in rebates, total savings of \$1.02 million annually
- 114% return on investment with a 10.4-month average payback



^{*}Based on audit performed by Sebesta-Blomberg, a third-party engineering firm.

Green Future for Adobe

- Further globalization of Adobe's green efforts
- Continual exploration/implementation of leading-edge technologies
- Continual focus and commitment to sustainability and conservation



Better by Adobe™

